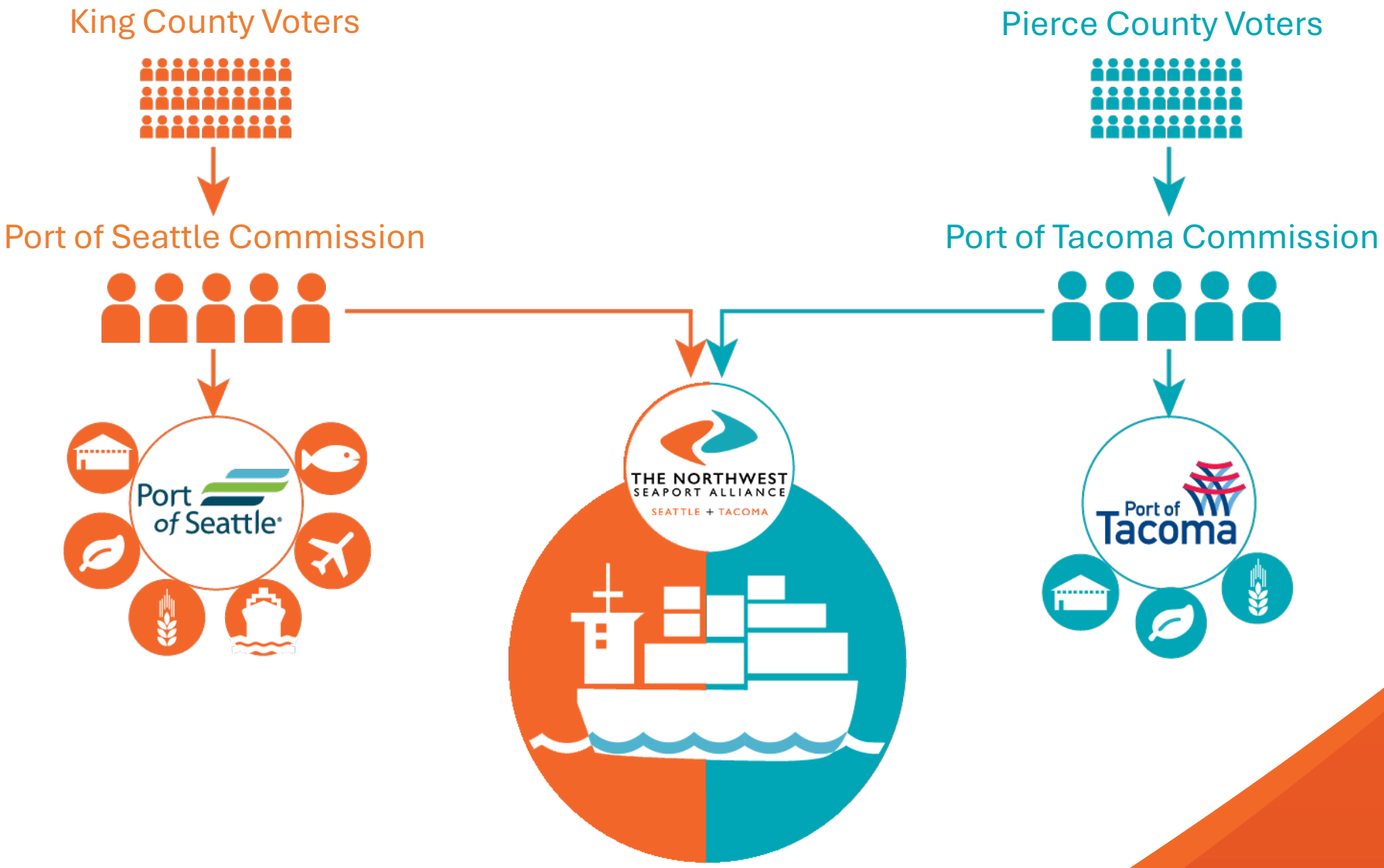
Overview of The Northwest Seaport Alliance

John Wolfe, CEO



THE NORTHWEST
SEAPORT ALLIANCE
SEATTLE + TACOMA

Moving Marine Cargo Together Since 2015



THE NORTHWEST
SEAPORT ALLIANCE
SEATTLE + TACOMA

NWSA IMPACT

JOB CREATION

- $4.4 billion total compensation
- 52,105 family wage jobs
- Every 35 TEUs supports one job

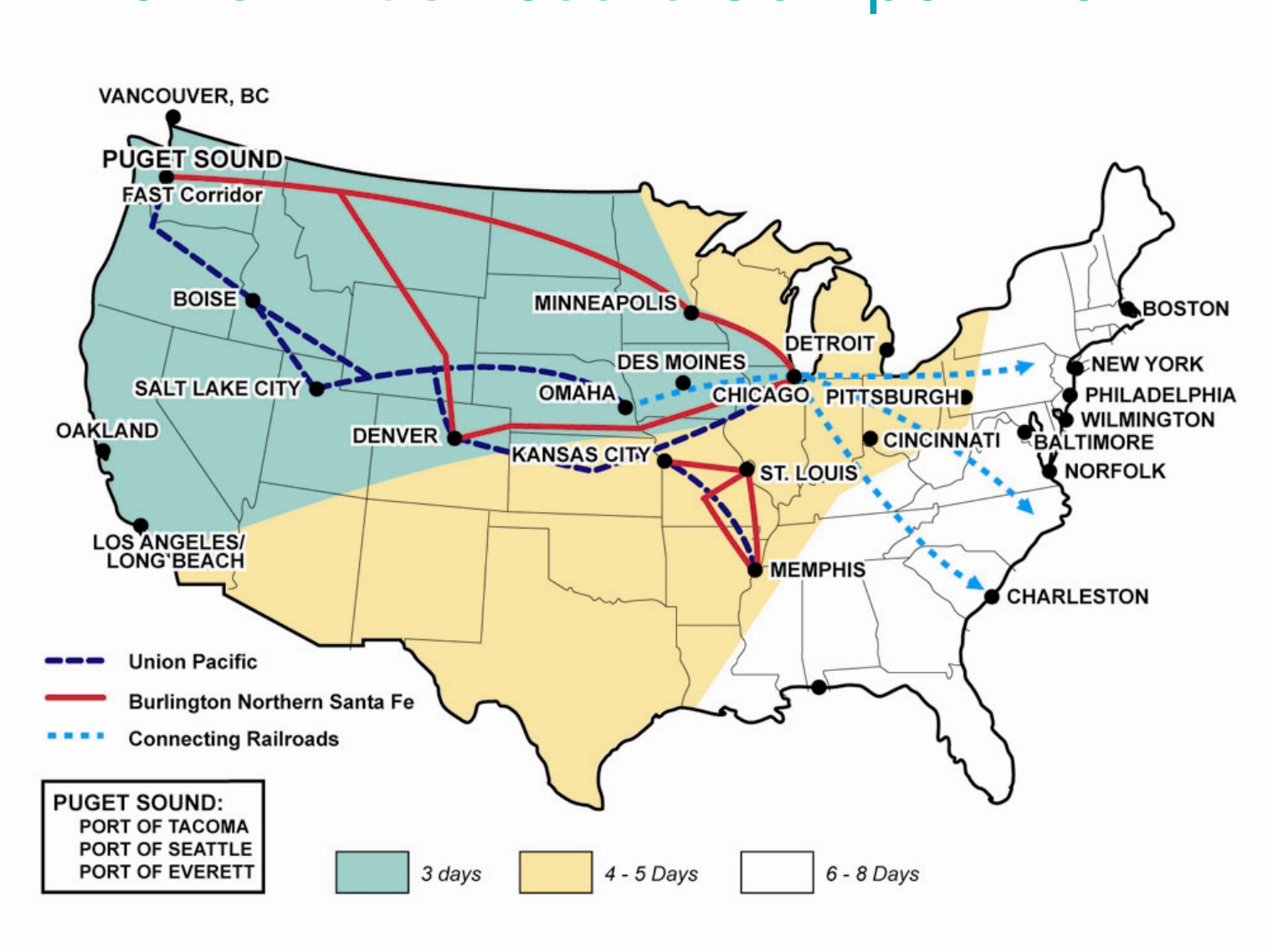
ECONOMIC IMPACT

- $13.9 Billion in Economic Impact in Washington State
- $134 Million in State Tax Revenue



THE NORTHWEST SEAPORT ALLIANCE

The Port Business is Competitive



THE NORTHWEST
SEAPORT ALLIANCE
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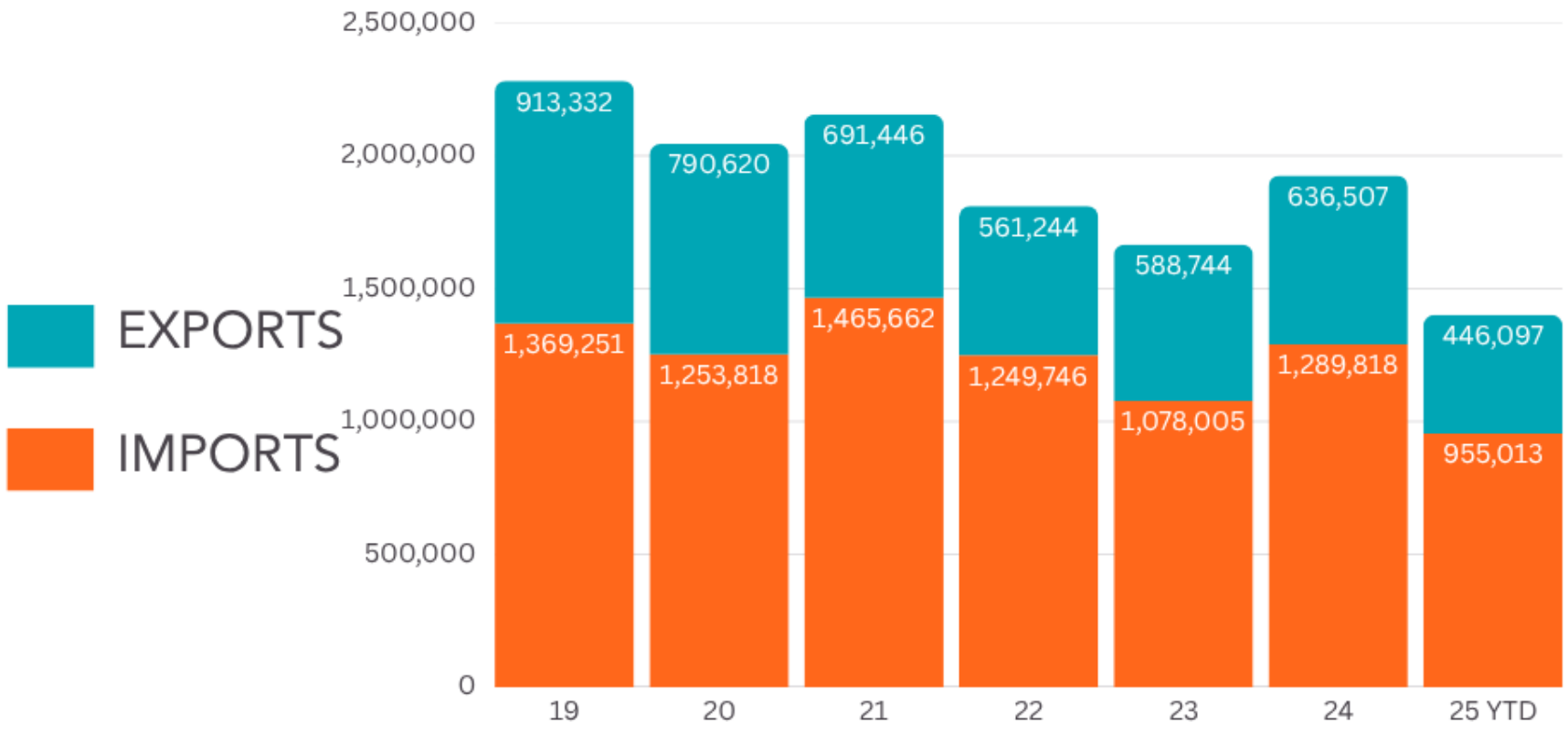
Crane Lifts Per Month



THE NORTHWEST SEAPORT ALLIANCE

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INTERNATIONAL IMPORTS VS EXPORTS



Measurments in TEUs

2025 numbers are YTD through September

THE NORTHWEST SEAPORT ALLIANCE
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